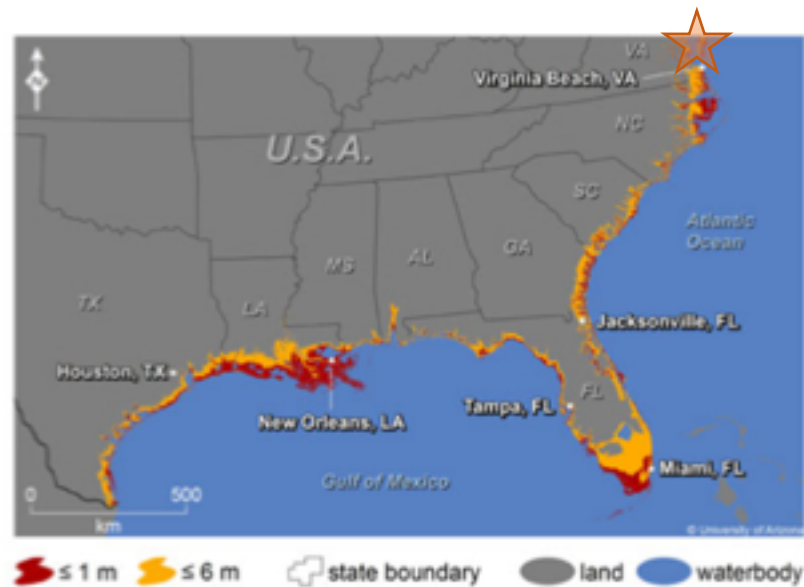


Before teaching at Virginia Tech I worked for Crowder Construction and assisted FEMA during super storm Sandy.

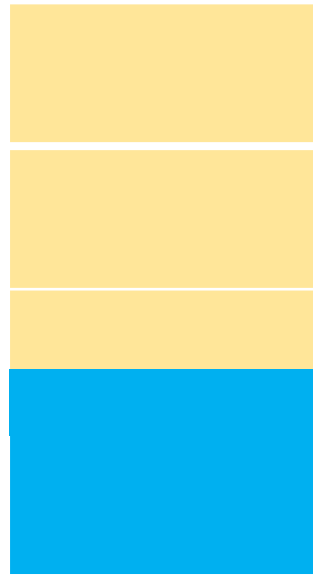


Not only are more severe storms expected to continue but sea level in is expected to rise between 1 and 3+ feet by as early as 2060
(World Resources Institute 2014).

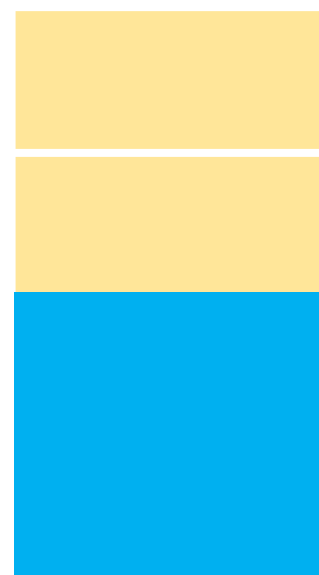
By 2060 sea level is expected to rise 1.5-2ft



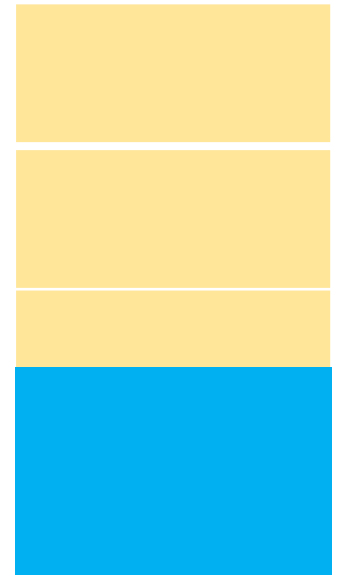
Mid-Atlantic by 1.5 ft



Gulf Coast by 2 ft

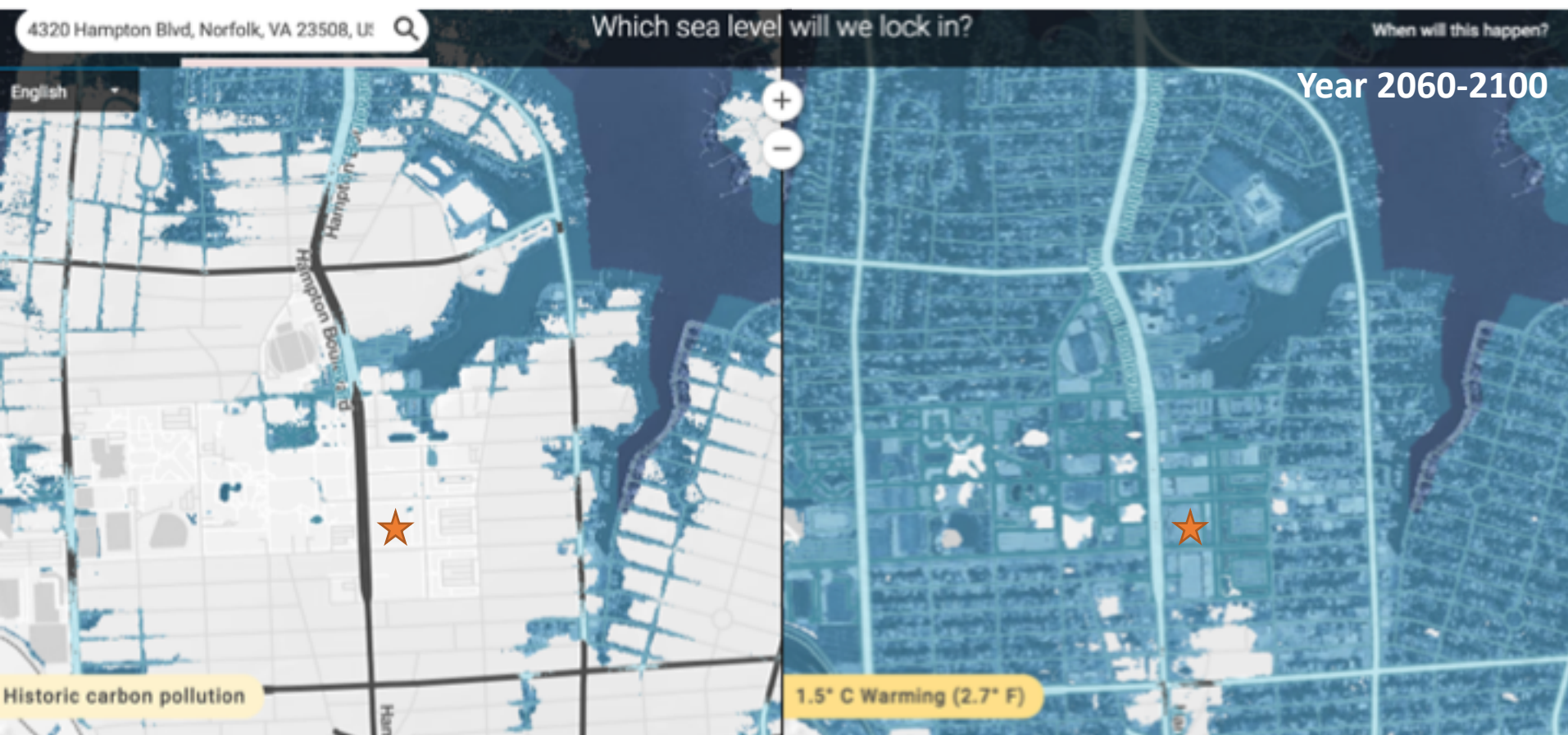


West Coast by 1.5 ft



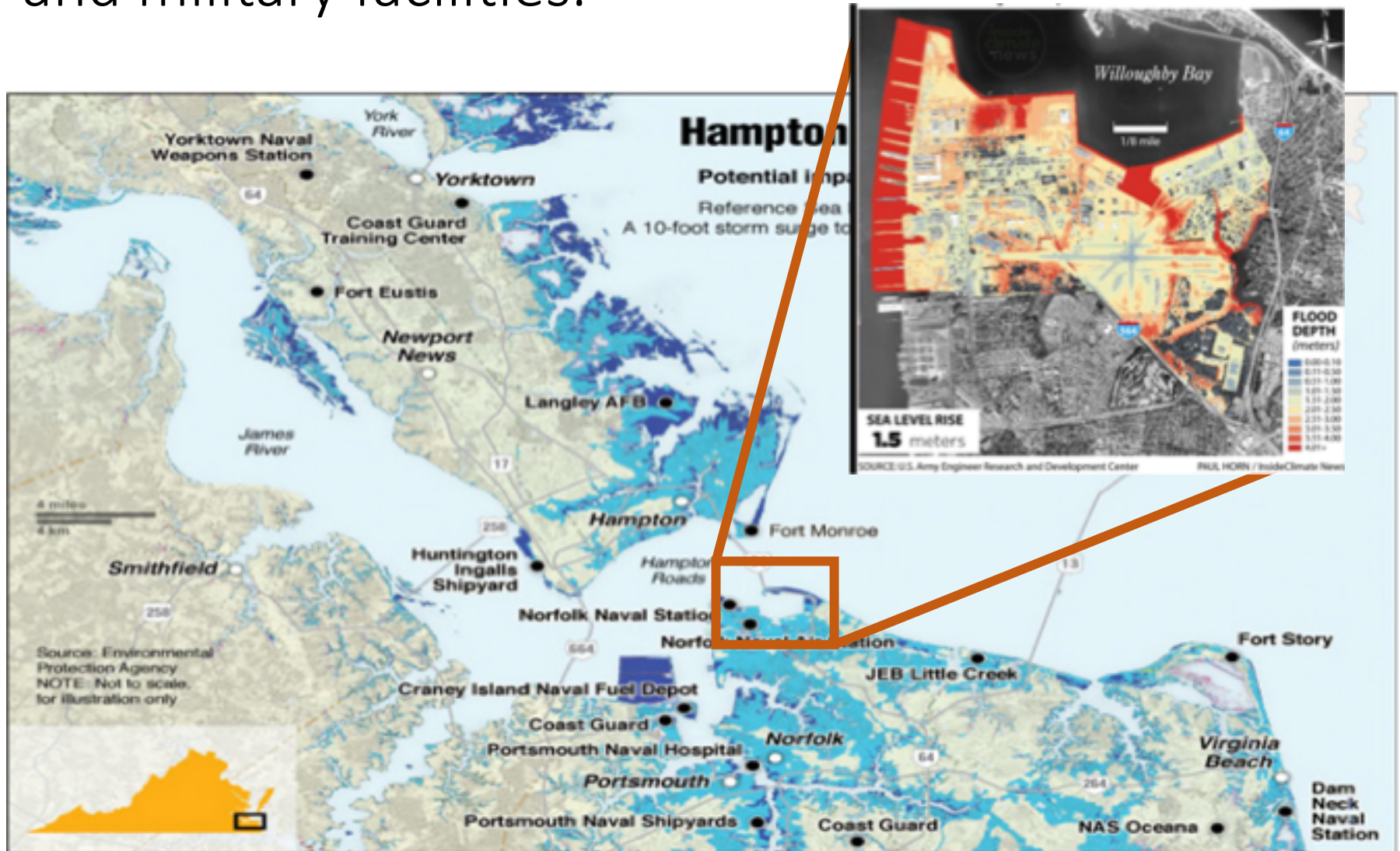
The Virginia Institute of Marine Science (VIMS) recurrent flooding study for Hampton Roads Virginia found a 1.5-foot rise in sea level and a 3-foot storm surge
(Intergovernmental Pilot Project 2016).

Based on *Proceedings of the National Academy of Science* and NOAA forecasts, without any interventions the TED Constant Center will be under water in nearly 4 decades.

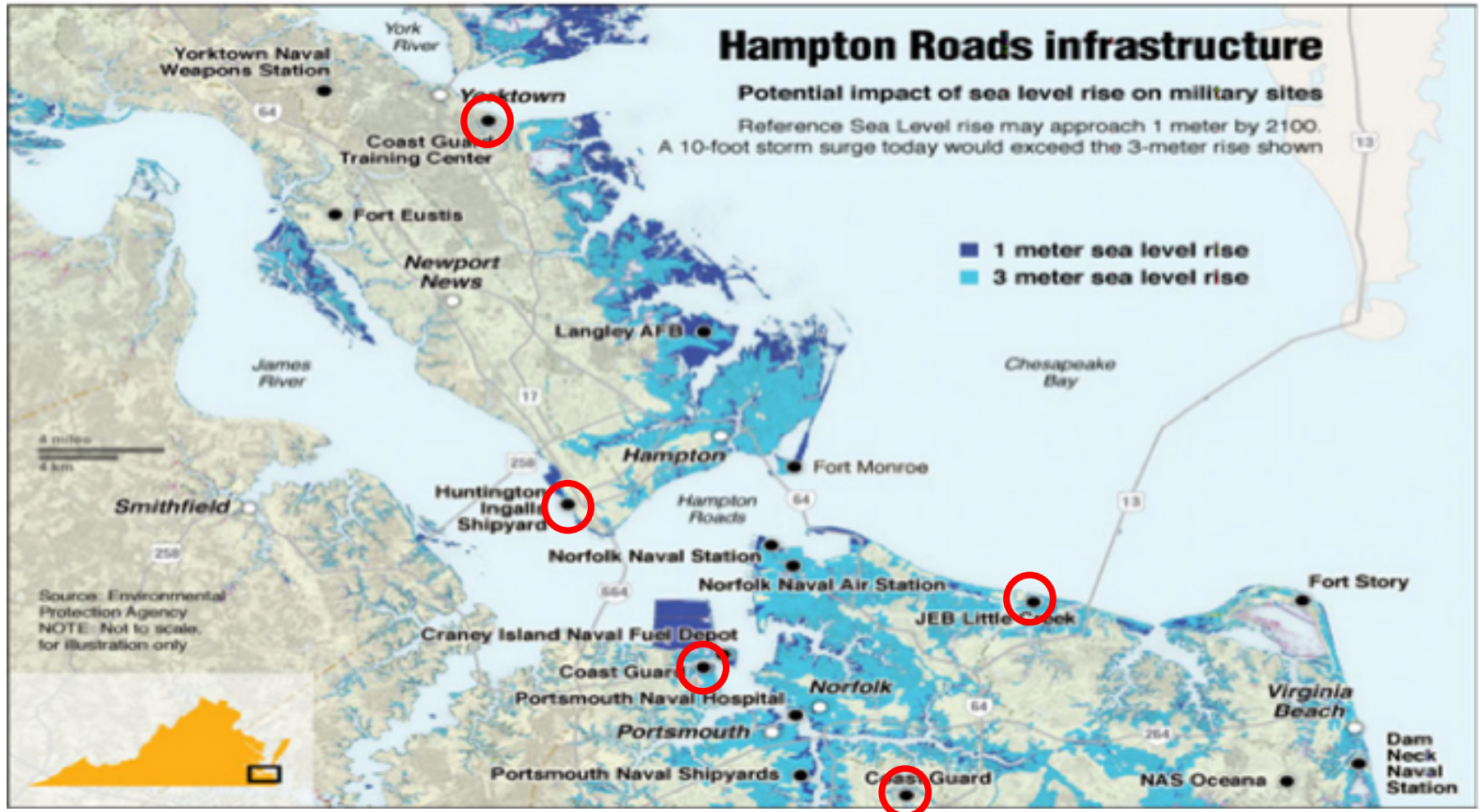


<https://choices.climatecentral.org/#14/38.8680/-77.0497?compare=temperatures&carbon-end-yr=2100&scenario-a=warming-4&scenario-b=warming-2>

While private property is at threat so are government and military facilities.



US Coast Guard is most vulnerable due to number and proximity of bases close to the sea.



This is a problem because Coast Guard, and others are the first responders during natural disaster events. Disruptions can lead to delayed response.

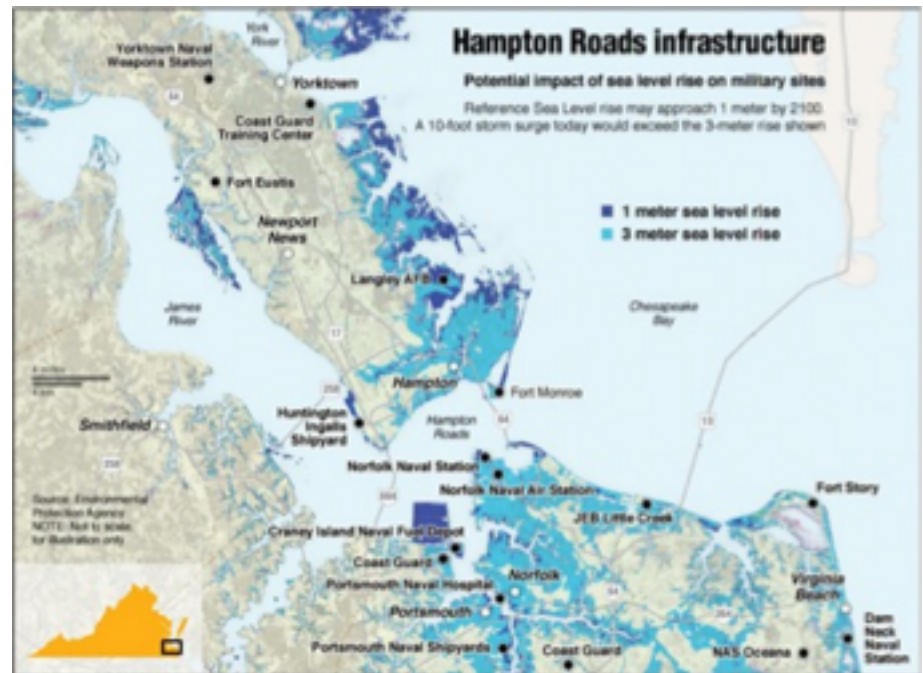
Hurricane Harvey, 2017



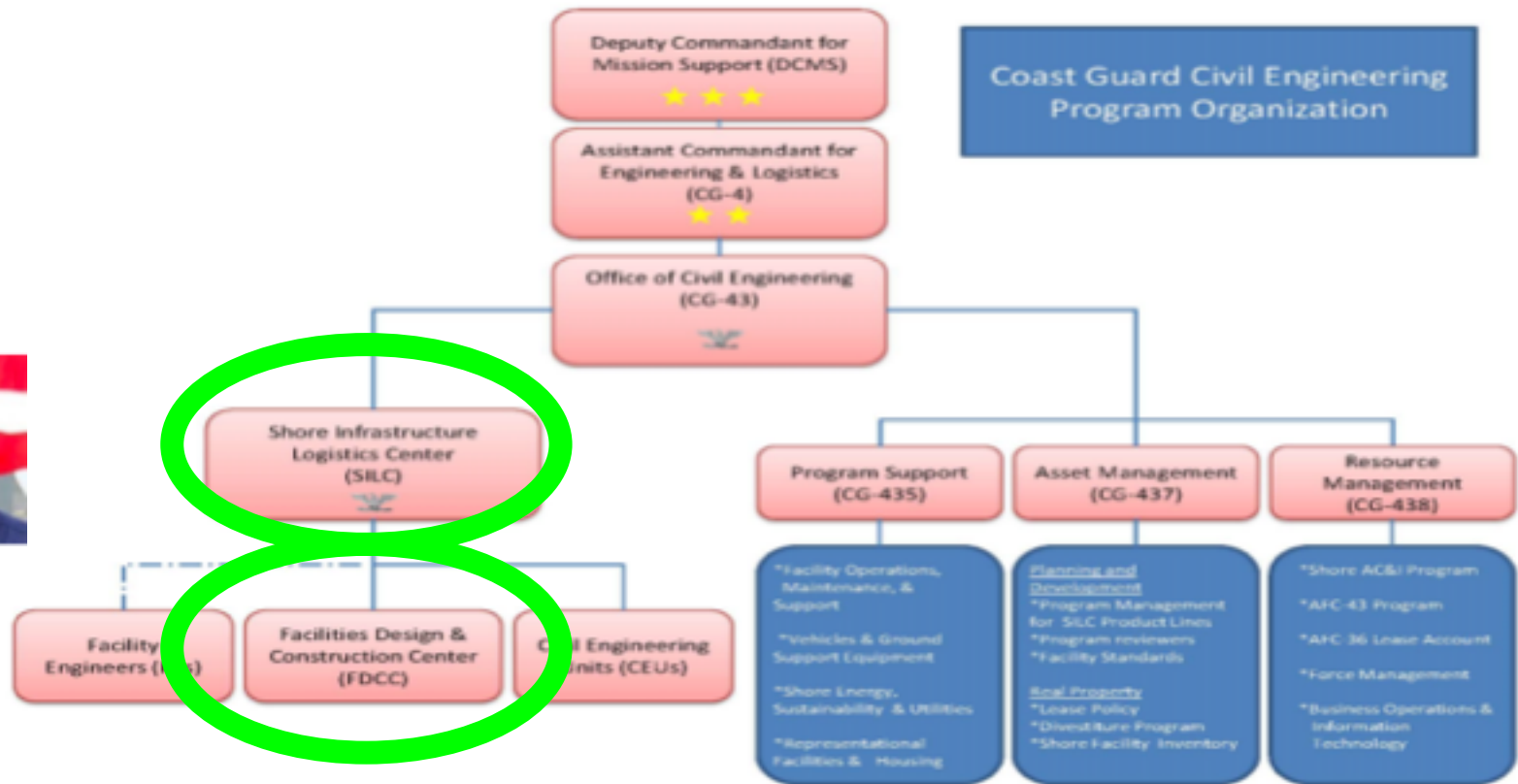
Coast Guardsmen used Google Docs to keep track of incoming phone calls, due to outages on base.

How is the Coast Guard preparing facilities for the effects of sea level rise? And what more can we do about it?

1. Interviews with Coast Guard civil engineers in Hampton Roads
2. Case studies of renovations to Coast Guard bases
3. Review identified barriers to more resilient design
4. Possible solutions



We used a mix methods approach of interviews and content analysis to understand how the Coast Guard in Hampton Roads is preparing for sea level rise.



Source: Civil Engineering Manual COMDTINST M11000.11B

To confirm the interview response, 20 facilities maintenance projects were chosen from the Coast Guard database at random, 17 were used.

Natural disaster	Number of cases
Wind	7
Flood	10
Total	17

The projects range in cost from \$575,000 to \$5.5 million and all occurred between 2014 - 2016.



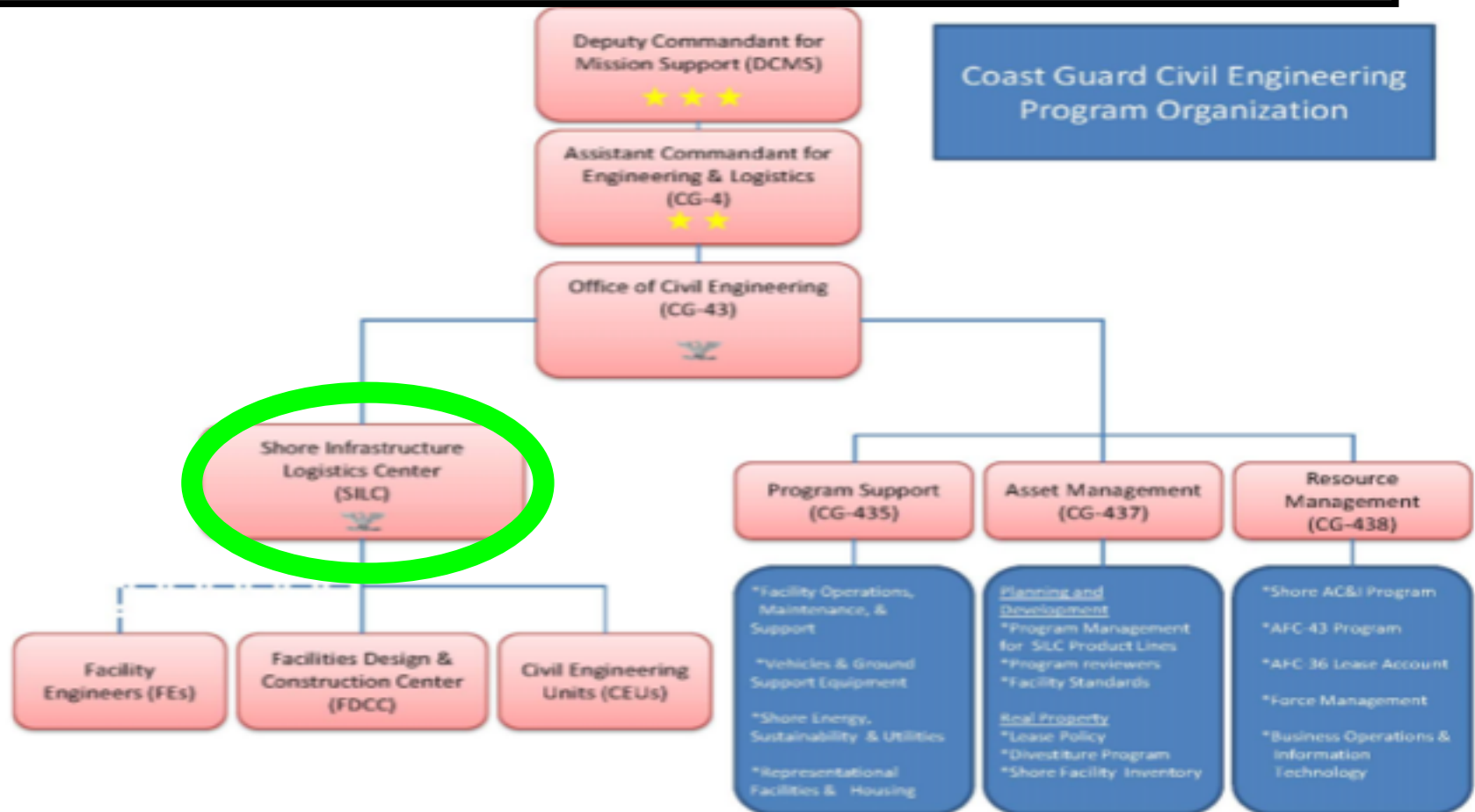
Shore Infrastructure Logistics Center (SILC)

What is being done day to day to account for sea level rise?

- *“Nothing, mostly fixing broken things”*

Is there any maintenance being done to adapt to sea level rise?

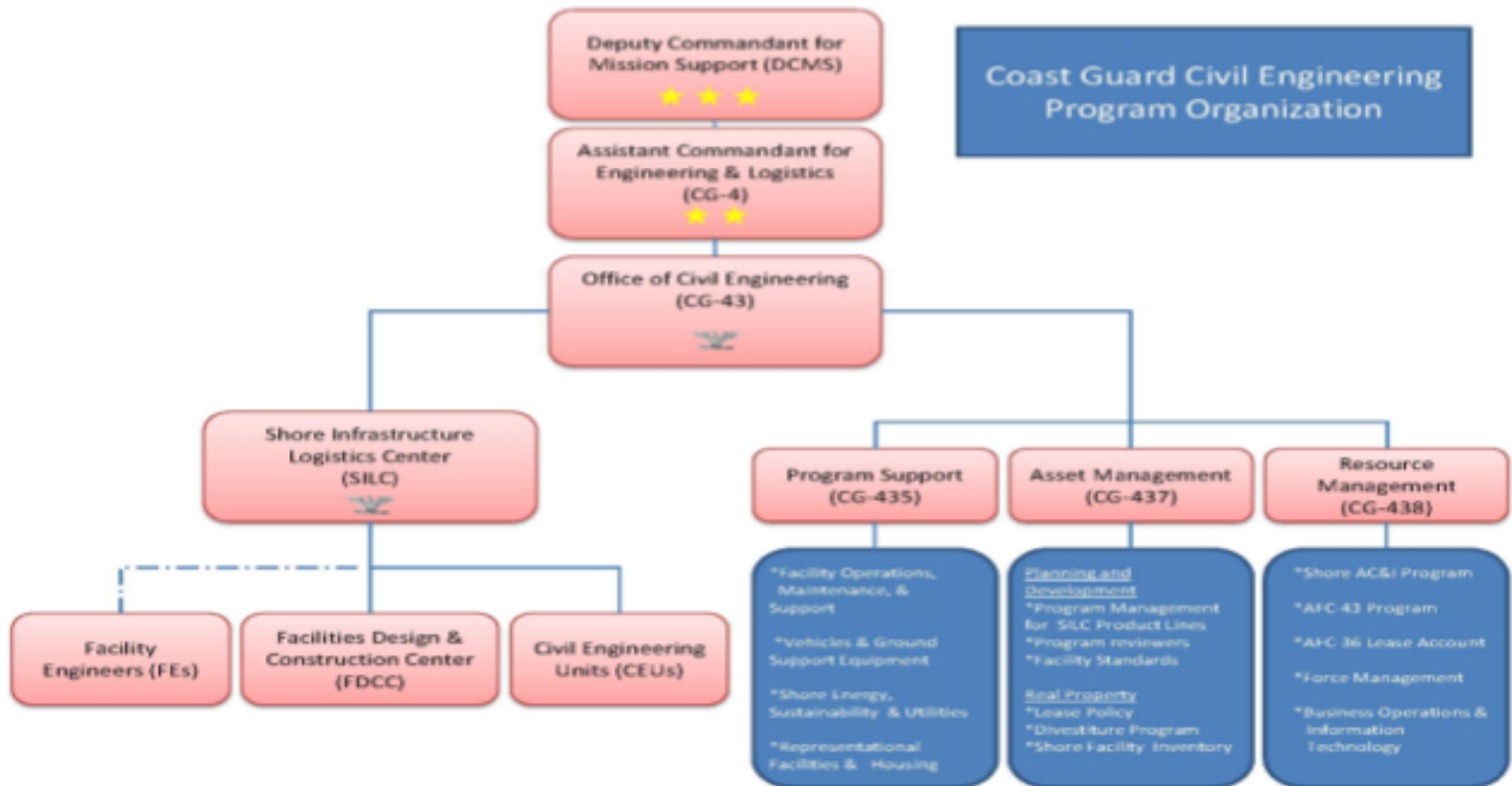
- *“SLR/resiliency isn't really a big deal until after a storm hits.”*
- *“Resiliency work is a side project, collateral duty. Not a primary job.”*



Facility Design and Constructions Center (FD&CC)

Can you describe the additional job duties that climate change will entail for you?

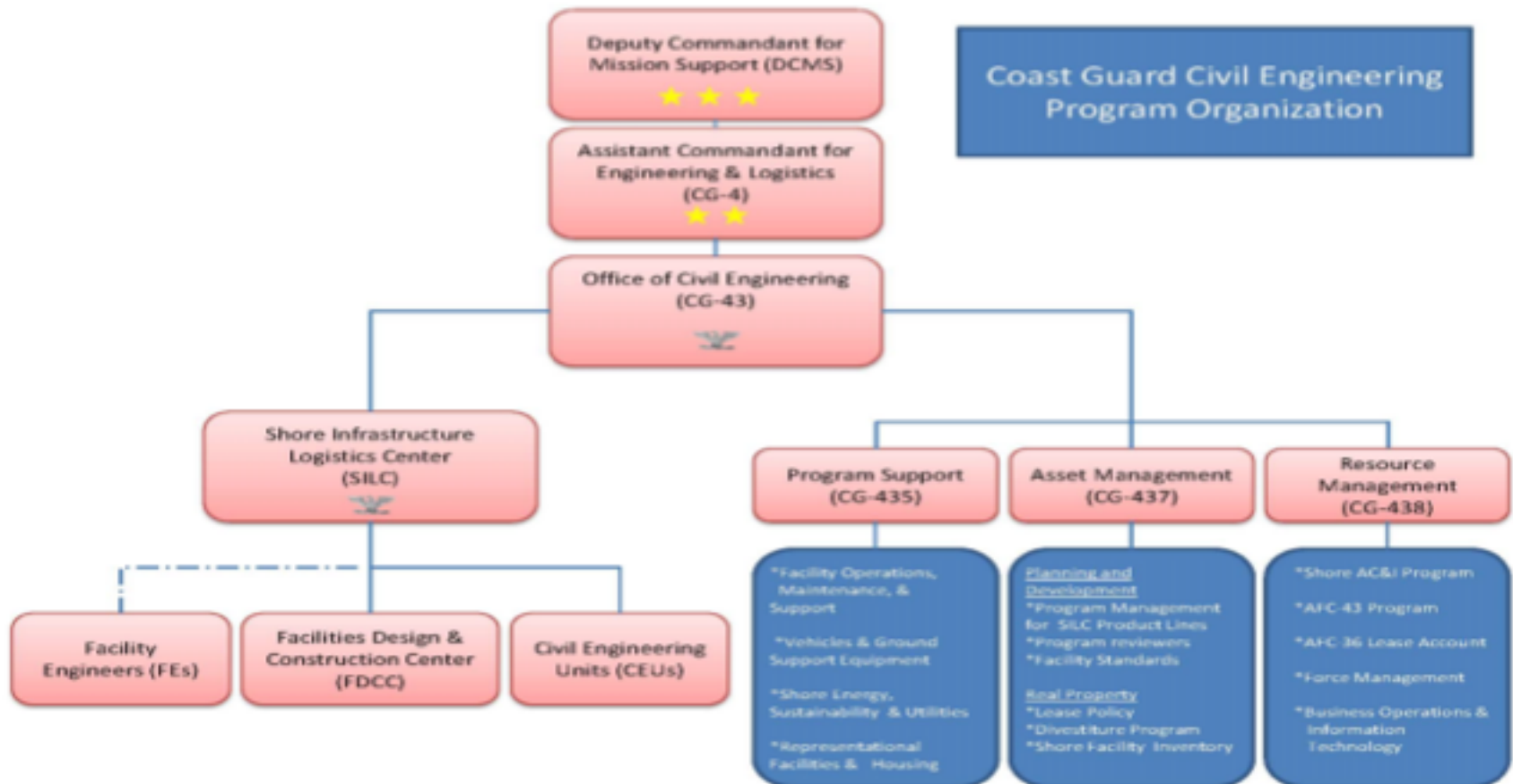
- *“The impacts of sea level rise needs to be addressed corporately.”*
- *“Coast Guard fails to consider these issues at the highest levels.”*



Facility Design and Constructions Center (FD&CC)

Can you describe the design process to account for natural disasters:

- *“We only consider what is in federal, state, and local design codes.”*
- *“I am hesitant to design above code because it will be seen as over-designing and possibly seen as wasteful spending”*



Out of the 17 projects only two included above code recommendations to protect against flooding.



Natural disaster event	Number of cases	Resiliency options presented	Cases that selected the resilient construction option
Wind	7	0	0
Flood	10	2	2
Total	17	2	2

The two maintenance projects that met resilience options were due to previous damage.

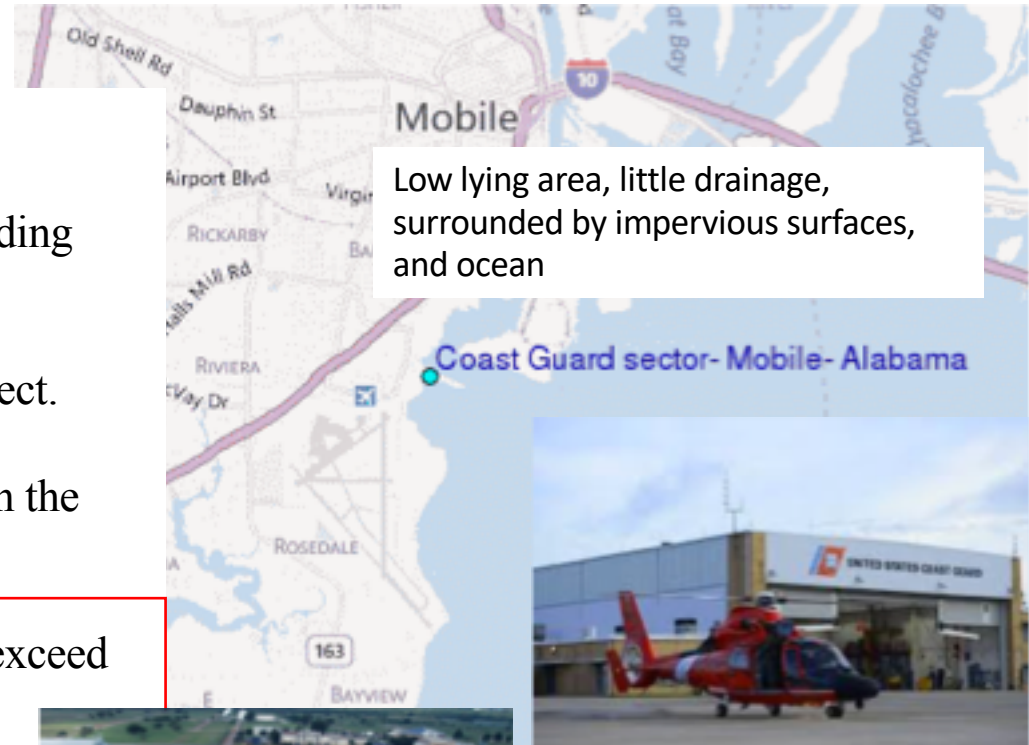
Station Base Mobile, AL

Storm Sewer was undersized leading to flooding during 10-year storm events.

Two alternatives were proposed for this project.

Alternative #1: Replace the storm sewer with the same size piping

Alternative #2: Triple the sizing of piping to exceed 100 year rain fall event



The two maintenance projects that met resilience options were due to previous damage.

Station Brant Point, Nantucket, MA

Station suffered continue flooding events causing shortages in electrical and mechanical systems

Two alternatives proposed:

Alternative #1: Maintenance repairs, “helpful” but would not solve the flooding problem. The electrical and mechanical systems below flood elevation would continue to be subject to expensive flood damage

Alternative #2: The flood zone currently is above the location where the critical electrical and mechanical systems are placed.



The additional 15 projects did not include a resilience alternative.

Station Base Los Angeles, CA

Dock mooring facilities reaching end of useful life.

Cost: \$694K

Two alternatives proposed:

Alternative #1: Do nothing - allow bulkhead wall to deteriorate, to the point where it needs to be replaced.

Alternative #2: Conduct maintenance prescribed in project scope (preferred alternative)



No additional recommendations were made to prepare the facility for change in sea level rise, more severe storms.

The additional 15 projects did not include a resilience alternative.

Station Base San Francisco, CA

Heavy rains caused landslide into an existing building on the base. Damage occurred to the building and was deemed unsafe for operation.

Cost: \$575K

No alternatives provided: Repair barrier wall and add netting and anchorages.



No additional recommendations were made to prepare the facility for change in sea level rise, more severe storms, or rain events.

The additional 15 projects did not include a resilience alternative.

Station Base Cape May, NJ

Demolishing 2 existing HVAC systems and installing new system. Current HVAC system are causing mold and poor indoor air quality.

Cost: \$1.7 Million

Three alternatives provided:

Alternative #1: New HVAC system

Alternative #2: Mold remediation

Alternative #3: Do nothing



Based on documents: sea level rise, increased heat, flooding events, etc. were not considered when designing location of HVAC system, vents, etc.

The two maintenance projects that met resilience options were due to previous damage.

Station Brant Point, Nantucket, MA

Station suffered continue flooding events causing shortages in electrical and mechanical systems

Cost: \$1.8 Million

Two alternatives proposed:

Alternative #1: Maintenance repairs to electrical and mechanical systems below flood elevation but would continue to be subject to expensive flood damage.

Alternative #2: The flood zone currently is above the location where the critical electrical and mechanical systems are placed. Move systems above flood zone.



- “More cost-effective strategy is to react once a natural disaster occurs instead of spending scarce resources upfront.”
- “New construction, planning phases are in place but maintenance projects are not subjected to the same requirements.”
- “The lack of resilience planning is a function of the process. Immediate concerns are addressed as quickly as possible.”
- “It is easier for Coast Guard engineers to justify longer, more expensive maintenance projects that incorporate resiliency when the effects of climate change are already being felt.”



Previous research aligns with our findings. Coast Guard prepares for the effects of sea level rise during reconstruction of damaged facilities.



Coast Guard Station Gulfport after Katrina was rebuilt to withstand a category four hurricane (\$17 million)



- Out of 15 rebuilt facilities none went above code for wind design
- 5 Out of 15 built above FEMA 100 year flood elevation

(Healy et al., 2016)







How do we change from building back stronger to preparing during regular maintenance?



Future Research:

What would the cost have been to include resilience upgrades at the time of maintenance?

What is the effect of requiring a maintenance alternative? Do not have to do it but have to provide one as an option.

How do we change from building back stronger to preparing during regular maintenance?



Current Building Practice



Super Storm Sandy



More Resilient

Challenges are not just engineering but behavioral:

- Temporal discounting
- Uncertainty
- Inertia/Status Quo
- Awareness

Temporal discounting: prefer \$100 today instead of \$120 a month from now.

- Temporal discounting contributes to
 - *obesity epidemic* (Barlow et al 2016),
 - *bankruptcies* from balloon mortgages (Hershfield et al, 2012),
 - widespread *insufficient retirement savings* (Feigenbaum et al, 2015)

Please use the scale below to indicate your preferred retirement allocation:



Current annual income XX% Retirement income XX%

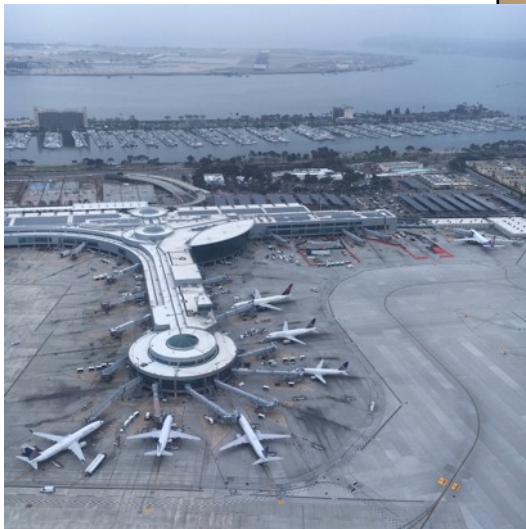
XX

Please indicate your preferred design choice based on the following conditions:



Current Miami in 2018 Expected Miami in 2050

20 graduate engineering students received either the vivid images of today or the future.



Envision is 60 credits, 5 categories.



QUALITY OF LIFE
13 Credits



LEADERSHIP
10 Credits



RESOURCE ALLOCATION
14 Credits



NATURAL WORLD
15 Credits



CLIMATE AND RISK
8 Credits

1 COLLABORATION

- LD1.1 Provide Effective Leadership & Commitment
- LD1.2 Establish A Sustainability Management System
- LD1.3 Foster Collaboration & Teamwork
- LD1.4 Provide for Stakeholder Involvement

2 MANAGEMENT

- LD2.1 Pursue By-Product Synergy Opportunities
- LD2.2 Improve Infrastructure Integration

3 PLANNING

- LD3.1 Plan For Long-Term Monitoring & Maintenance
- LD3.2 Address Conflicting Regulations & Policies
- LD3.3 Extend Useful Life

LD0.0 Innovate or Exceed Credit Requirements

1 MATERIALS

- RA1.1 Reduce Net Embodied Energy
- RA1.2 Support Sustainable Procurement Practices
- RA1.3 Use Recycled Materials
- RA1.4 Use Regional Materials
- RA1.5 Divert Waste From Landfills
- RA1.6 Reduce Excavated Materials Taken Off Site
- RA1.7 Provide For Deconstruction & Recycling

2 ENERGY

- RA2.1 Reduce Energy Consumption
- RA2.2 Use Renewable Energy
- RA2.3 Commission & Monitor Energy Systems

3 WATER

- RA3.1 Protect Fresh Water Availability
- RA3.2 Reduce Potable Water Consumption
- RA3.3 Monitor Water Systems
- RA0.0 Innovate or Exceed Credit Requirements

1 SITING

- NW1.1 Preserve Prime Habitat
- NW1.2 Protect Wetlands & Surface Water
- NW1.3 Preserve Prime Farmland
- NW1.4 Avoid Adverse Geology
- NW1.5 Preserve Floodplain Functions
- NW1.6 Avoid Unsuitable Development on Steep Slopes
- NW1.7 Preserve Greenfields

2 LAND+WATER

- NW2.1 Manage Stormwater
- NW2.2 Reduce Pesticide & Fertilizer Impacts
- NW2.3 Prevent Surface & Groundwater Contamination

3 BIODIVERSITY

- NW3.1 Preserve Species Biodiversity
- NW3.2 Control Invasive Species
- NW3.3 Restore Disturbed Soils
- NW3.4 Maintain Wetland & Surface Water Functions
- NW0.0 Innovate or Exceed Credit Requirements

1 EMISSIONS

- CR1.1 Reduce Greenhouse Gas Emissions
- CR1.2 Reduce Air Pollutant Emissions

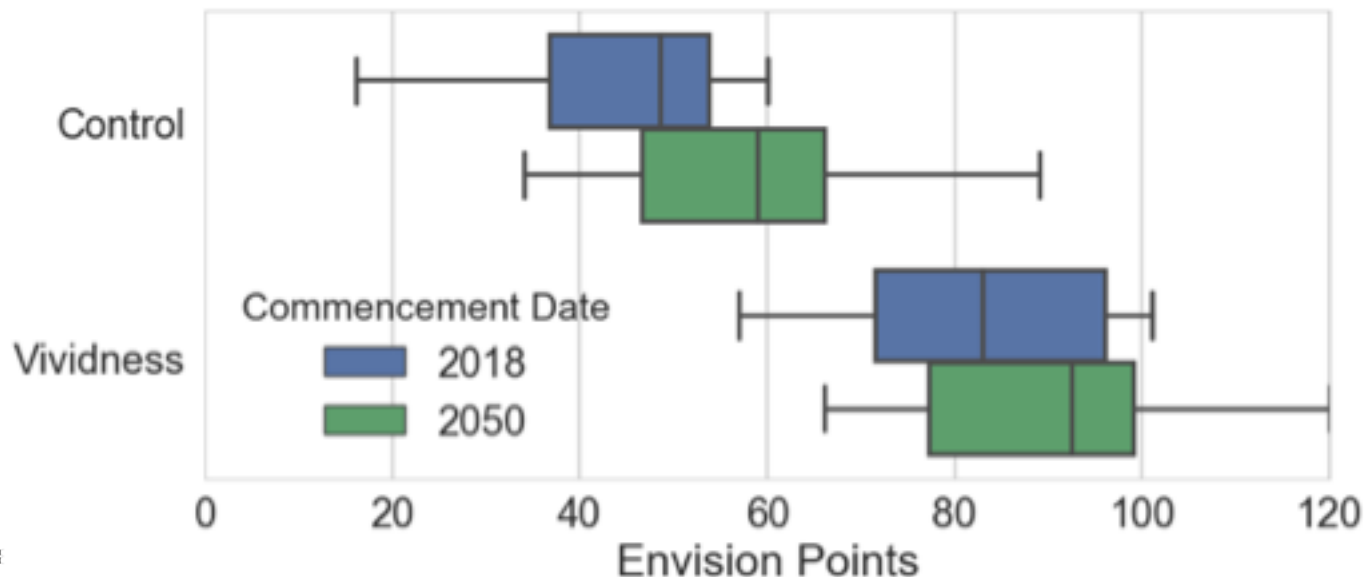
2 RESILIENCE

- CR2.1 Assess Climate Threat
- CR2.2 Avoid Traps & Vulnerabilities
- CR2.3 Prepare For Long-Term Adaptability
- CR2.4 Prepare For Short-Term Hazards
- CR2.5 Manage Heat Island Effects
- CR0.0 Innovate or Exceed Credit Requirement

- QL3.1 Preserve Historic & Cultural Resources
- QL3.2 Preserve Views & Local Character
- QL3.3 Enhance Public Space
- QL0.0 Innovate or Exceed Credit Requirements

Vivid images of the future helped improve decision outcomes.

	Envision Credits		Control (2018)	Vividness Intervention (2050)	
Reduce greenhouse	Realism	2D rendering	3D display	3D head mount	17.3
Avoid traps and vul					11.6
Prepare for long ter					14.9
Prepare for short te	2018				18.2
Maintain wetland a					6.8
Prepare for long ter					5.5
Extend useful life					9.1
Average total mean of envision credit					83.3



Zillow

Buy Rent Sell Mortgage Agent fees Home Loans More

Walker LA real estate

Listing Type Any Price C+ Data Home Type More

Save Search Saved Homes (0)

Walker LA Real Estate
20 homes for sale.

Homes for You Newest More

1037 Powers Dr, Los Angeles, CA 90015
\$114,900

FOR SALE BY OWNER

Zillow

Buy Rent Sell Mortgage Agent fees Home Loans More

Walker LA real estate

Listing Type Any Price C+ Data Home Type More

Save Search Saved Homes (0)

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20 homes for sale.

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1037 Powers Dr, Los Angeles, CA 90015
\$114,900

FOR SALE BY OWNER

Uncertainty and risk: lack of data for accurate probability or given standard deviation of probability



- To really know what a 100 year rain event is, you need at least have twice as many years of data – 200 for a 100 year event.
- 2,000 for a 1,000 year event projection.
- Modelers assume weather in the past is like the weather of today.
- The past and future resemble the present.

Use framing to change perspective of uncertainty



How we frame the information can change perspective.

- A 1% chance of flooding in a year (100year flood) is about a 26% chance of flooding during a 30 year mortgage.)
- A 0.2% chance of flooding (500 year flood) is a 6% chance of flooding during a 30 year mortgage.
- This is higher than the 4% risk of a structural fire in the house, but no one questions the need for fire insurance.



7/23/18



4

Inertia: Set better defaults

Default Choice:

organ donors

(Johnson and Goldstein, 2003).

Changes
perception of
social norm.



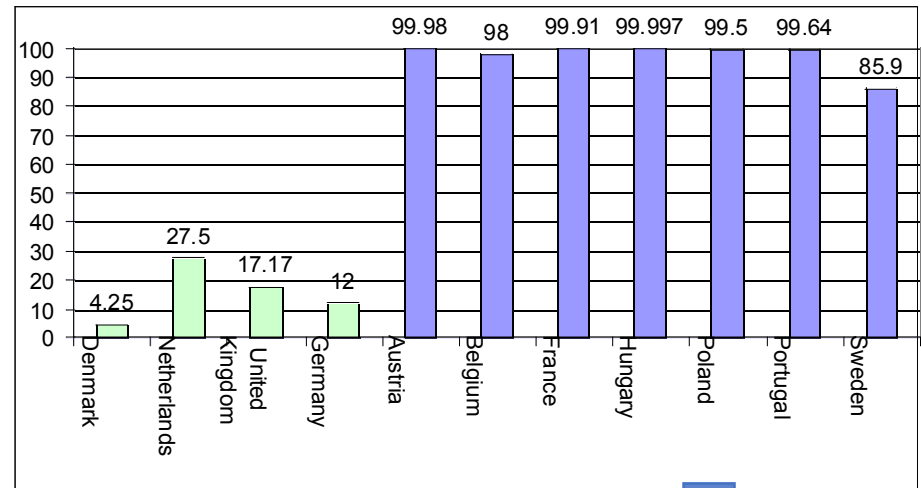
Opt-in

15% donor rate



Opt-out

93% donor rate



Opt-in or opt-out using statewide code:

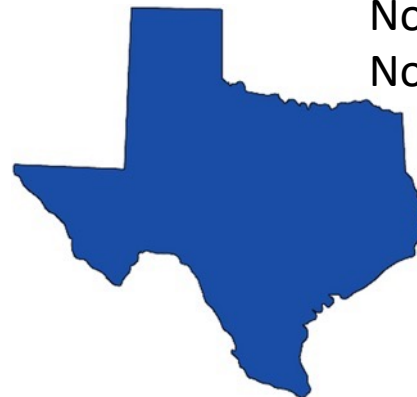
(IBHS, 2013; Monte, 2012).



Opt-in



Opt-out



No Default =
No Code



Default =
Statewide
code

Included a question on Coast Guard procurement form asking for pay back period.

ROAD INSTRUCTIONS ON PAGE 2

PROCUREMENT REQUEST

1. NAME, PHONE NUMBER, ADDRESS AND E-MAIL OF PERSON TO CONTACT

2. ORGANIZING OFFICE/COMP

3. ASSISTANT, WORKER FOR SUPPORT (supervisor, assistant, etc.)

4. TYPE OF REQUEST (check one)

A. ☐ NEW REQUEST

B. ☐ CHANGE TO EXISTING REQUEST

C. ☐ MODIFICATION TO CONTRACT OR ORDER NO.

5. APPROVALS

APPROVING OFFICIALS

6. COMMENTS AND RECOMMENDATIONS

7. CANCEL REQUEST

8. WORKER FOR SUPPORT (check one)

9. DESCRIPTION OF ITEMS OR SERVICES

10. ACQUISITION DATA

11. BUDGET/CHARGE

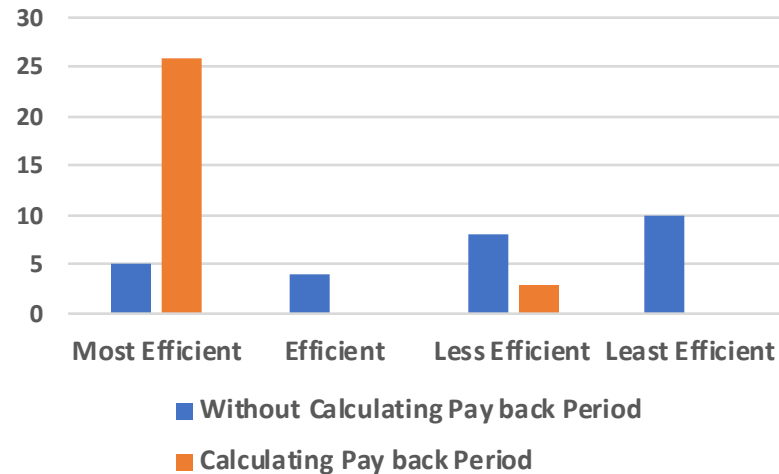
12. PROJECT

13. ACCOUNTING AMOUNT

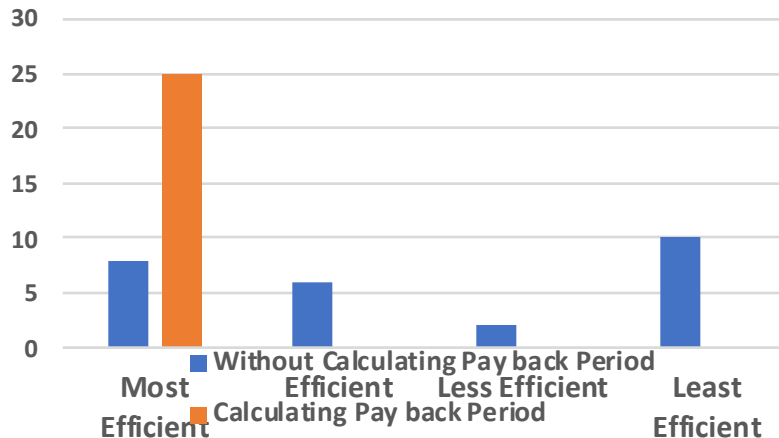
FORM DOT # 4269.1-200 (Rev. 3-84)

PREVIOUS EDITIONS ARE OBSOLETE

HVAC Scenario



Lights Scenario



Maintenance is an opportunity to build in resilience, yet to frequently we are waiting for a disaster to occur.



\$700,000 replacing pier facilities



\$575,000 replacing rock catchment



\$1.7M to replace HVAC



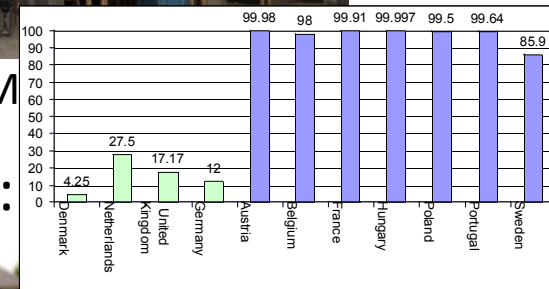
Current Building Practice



Super Storm Sandy



M



Challenges are not just engineering but behavioral:

- Temporal discounting
- Uncertainty
- Inertia/Status Quo

